

# FINANCIAL HIGHLIGHTS (consolidated)

	2000	1999	1998	1997	1996
Net sales	<b>¥109,283</b> \$1,029,515	¥125,352	¥155,943	¥147,546	¥130,313
Cost of sales	<b>¥80,852</b> \$761,677	¥90,694	¥114,452	¥113,078	¥101,317
Selling, general and administrative expenses	<b>¥30,310</b> \$285,539	¥33,779	¥36,913	¥35,192	¥32,750
Operating income	<b>¥(1,879)</b> \$(17,701)	¥879	¥4,578	¥(723)	¥(3,754)
Income before income taxes and minority interest	<b>¥(8,779)</b> \$(82,704)	¥(856)	¥7,640	¥(434)	¥(3,995)
Income taxes	<b>¥171</b> \$(1,611)	¥524	¥955	¥436	¥491
Net income (loss)	<b>¥(8,661)</b> \$(81,592)	¥(1,326)	¥6,603	¥(917)	¥(4,160)
Per common share:					
Net income (loss)	<b>¥(51.90)</b> \$(0.49)	¥(7.95)	¥39.71	¥(5.55)	¥(25.25)
Cash dividends	<b>¥—</b> \$—	¥2.00	¥3.00	¥—	¥—
Total assets	<b>¥153,563</b> \$1,446,660	¥159,579	¥169,324	¥158,597	¥157,571
Shareholder's equity	<b>¥36,075</b> \$339,849	¥43,971	¥46,152	¥39,431	¥40,353
Capital expenditure (property, plant and equipment)	<b>¥2,953</b> \$27,819	¥4,100	¥3,543	¥3,278	¥2,684
Depreciation	<b>¥3,313</b> \$31,211	¥3,467	¥3,501	¥3,597	¥3,684
R & D expenditure	<b>¥3,035</b> \$28,592	¥—	¥—	¥—	¥—
Number of employees	<b>3,999</b>	—	—	—	—

In millions of yen (thousands of U.S. dollars) except for number of employees and per-share data.