

# Financial Highlights (consolidated)

	2001	2000	1999	1998	1997
Net sales	<b>¥127,359</b> \$1,027,918	¥109,283	¥125,352	¥155,943	¥147,546
Cost of sales	<b>¥92,048</b> \$742,922	¥80,852	¥90,694	¥114,452	¥113,078
Selling, general and administrative expenses	<b>¥30,883</b> \$249,258	¥30,310	¥33,779	¥36,913	¥35,192
Operating income (loss)	<b>¥4,428</b> \$35,738	¥(1,879)	¥879	¥4,578	¥(723)
Income (loss) before income taxes and minority interests	<b>¥2,123</b> \$17,135	¥(8,779)	¥(856)	¥7,640	¥(434)
Income taxes	<b>¥733</b> \$5,916	¥171	¥524	¥955	¥436
Net income (loss)	<b>¥1,558</b> \$12,575	¥(8,661)	¥(1,326)	¥6,603	¥(917)
Per common share:					
Net income (loss)	<b>¥9.33</b> \$0.08	¥(51.90)	¥(7.95)	¥39.71	¥(5.55)
Cash dividends	<b>¥—</b> \$—	¥—	¥2.00	¥3.00	¥—
Total assets	<b>¥166,588</b> \$1,344,536	¥153,563	¥159,579	¥169,324	¥158,597
Shareholders' equity	<b>¥39,620</b> \$319,774	¥36,075	¥43,971	¥46,152	¥39,431
Capital expenditure (property, plant and equipment)	<b>¥2,565</b> \$20,702	¥2,953	¥4,100	¥3,543	¥3,278
Depreciation	<b>¥2,610</b> \$21,065	¥3,313	¥3,467	¥3,501	¥3,597
R & D expenditure	<b>¥2,749</b> \$22,187	¥3,035	¥—	¥—	¥—
Number of employees	<b>3,814</b>	3,999	—	—	—

In millions of yen (thousands of U.S. dollars) except for number of employees and per-share data.